# SALT RIVER PROJECT AGRICULTURAL IMPROVEMENT AND POWER DISTRICT MEETING NOTICE AND AGENDA

#### FINANCE AND BUDGET COMMITTEE

Thursday, August 22, 2024, No Sooner Than 10:00 AM

#### SRP Administration Building 1500 N. Mill Avenue, Tempe, AZ 85288

Committee Members: Mark Pace, Chairman; Kathy Mohr-Almeida, Vice Chairman; and Casey Clowes, Randy Miller, Paul Rovey, Jack White Jr., and Leslie C. Williams

Call to Order Roll Call

Con C	an	
1.	by t disc the	NSENT AGENDA: The following agenda item(s) will be considered as a group the Committee and will be enacted with one motion. There will be no separate cussion of these item(s) unless a Committee Member requests, in which event agenda item(s) will be removed from the Consent Agenda and considered as eparate item
	A.	Request for approval of the minutes for the meeting of June 20, 2024.
	B.	Request for approval of the Monthly Cash Statements for June and July 2024 (District and Association).
	C.	Request for approval of the Quarterly Cash Statement for Period Ending July 31, 2024 (Association).
2.	Pro Me	posed Adjustment to SRP's Fuel and Purchased Power Adjustment chanism (FPPAM) PricesBRANDON SHOEMAKER
		quest for approval to increase the FPPAM prices, applicable to all pricens, effective with the November 2024 billing cycle.
3.	<u>Pre</u>	paid Commodity Transactions TYLER PERRY
		ormational presentation regarding prepaid commodity transactions, uding opportunities for future transactions.
4.	Rev	view of the Financial Results Through July 2024VARIOUS
5.	Rep Offi	oort on Current Events by the General Manager and Chief Executive cer and DesigneesJIM PRATT
6.	<u>Fut</u>	ure Agenda TopicsCHAIRMAN MARK PACE

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The Committee may vote during the meeting to go into Executive Session, pursuant to A.R.S. §38-431.03 (A)(3), for the purpose of discussion or consultation for legal advice with legal counsel to the Committee on any of the matters listed on the agenda.

The Committee may go into Closed Session, pursuant to A.R.S. §30-805(B), for records and proceedings relating to competitive activity, including trade secrets or privileged or confidential commercial or financial information.

Visitors: The public has the option to attend in-person or observe via Zoom and may receive teleconference information by contacting the Corporate Secretary's Office at (602) 236-4398. If attending in-person, all property in your possession, including purses, briefcases, packages, or containers, will be subject to inspection.



# MINUTES FINANCE AND BUDGET COMMITTEE

**DRAFT** 

June 20, 2024

A meeting of the Finance and Budget Committee of the Salt River Project Agricultural Improvement and Power District (the District) and the Salt River Valley Water Users' Association (the Association), collectively SRP, convened at 11:12 a.m. on Thursday, June 20, 2024, from the Board Room at the SRP Administration Building, 1500 North Mill Avenue, Tempe, Arizona. This meeting was conducted in-person and via teleconference in compliance with open meeting law guidelines.

Committee Members present at roll call were J.M. White Jr., Chairman; L.C. Williams, Vice Chairman; and N.R. Brown, S.D. Kennedy, R.J. Miller, K.H. O'Brien, and S.H. Williams.

Also present were President D. Rousseau; Vice President C.J. Dobson; Board Members C. Clowes, M.J. Herrera, K.J. Johnson, K.L. Mohr-Almeida, M.V. Pace, L.D. Rovey, and P.E. Rovey; Council Chairman J.R. Shelton; Council Members A.A. Freeman, E.L. Gorsegner, M.R. Mulligan, I.M. Rakow, C. Resch-Geretti, and N.J. Vanderwey; Mmes. I.R. Avalos, K.R. Beranek, M.J. Burger, A.P. Chabrier, L.F. Hobaica, V.P. Kisicki, M.M. Klein, L.A. Meyers, G.A. Mingura, K.L. Morrison, S.A. Perkinson, K.S. Ramaley, and J.R. Schuricht; Messrs. J.M. Baran, J.D. Coggins, G.A. Delizio, J.M. Felty, R.T. Judd, B.J. Koch, K.J. Lee, M.J. O'Connor, B.A. Olsen, J.M. Pratt, B.G. Shoemaker, P.B. Sigl, R.R. Taylor, J.C. Tucker, and J.A. Wright; Murphy Bannerman of Western Resource Advocates (WRA); and Andy McCoy of the Arizona Attorney General's Office.

In compliance with A.R.S. §38-431.02, Andrew Davis of the Corporate Secretary's Office had posted a notice and agenda of the Finance and Budget Committee meeting at the SRP Administration Building, 1500 North Mill Avenue, Tempe, Arizona, at 9:00 a.m. on Tuesday, June 18, 2024.

Chairman J.M. White Jr. called the meeting to order.

#### Consent Agenda

Chairman J.M. White Jr. requested a motion for Committee approval of the Consent Agenda, in its entirety.

On a motion duly made by Board Member S.H. Williams and seconded by Board Member R.J. Miller, the Committee unanimously approved and adopted the following items on the Consent Agenda:

- A. Minutes of the Finance and Budget Committee meeting on May 23, 2024, as presented
- B. Approval of the District and Association Monthly Cash Statements for April and May 2023

C. Approval of the Association Quarterly Cash Statement for Period Ending April 30, 2024

Corporate Secretary J.M. Felty polled the Committee Members on Board Member S.H. Williams' motion to approve the Consent Agenda, in its entirety. The vote was recorded as follows:

YES:	Board Members J.M. White Jr., Chairman; L.C. Williams, Vice	(7)
	Chairman; and N.R. Brown, S.D. Kennedy, R.J. Miller,	
	K.H. O'Brien, and S.H. Williams	
NO:	None	(0)
ABSTAINED:	None	(0)
ABSENT:	None	(0)

#### **Engagement of Board Pricing Consultant**

Using a PowerPoint presentation, Brian J. Koch, SRP Associate General Manager and Chief Financial Executive, stated that the purpose of the presentation was to review three pricing consultants and request approval to engage a pricing consultant to assist the Board in reviewing Management's cost studies and pricing designs for a possible price process and other pricing related matters that occur during the current fiscal year 2025 (FY25). He reviewed the FY25 financial outlook and introduced John C. Tucker, SRP Senior Director of Financial Strategy.

Continuing Mr. J.C. Tucker listed the consultants the Board considered for the 2023 SRP Buy-Through Program and stated that on April 6, 2023, the Board selected Christensen Associates Energy Consulting (Christensen) as its consultant. He said that in June 2024, the Board requested and received updates regarding the potential engagement from the following three consultants: Christensen, Concentric Energy Advisors, and PA Consulting Group Inc. Mr. J.C. Tucker provided an overview of each consultant's background.

Mr. B.J. Koch concluded by requesting approval to engage Christensen as a pricing consultant to assist the Board in reviewing Management's cost studies and pricing designs for a possible price process and other pricing related matters during FY25.

Messrs. B.J. Koch and J.C. Tucker responded to questions from the Committee.

A motion was made by Board Member R.J. Miller and seconded by Board Member N.R. Brown to table the vote for the selection of a Board pricing consultant.

Corporate Secretary J.M. Felty polled the Committee Members on Board Member R.J. Miller's motion to table the vote for the selection of a Board pricing consultant. The vote was recorded as follows:

YES: Board Members N.R. Brown, S.D. Kennedy, R.J. Miller, and (4) K.H. O'Brien

NO: Board Member J.M. White Jr., Chairman; L.C. Williams, Vice (3)

Chairman; and S.H. Williams

ABSTAINED: None (0)

ABSENT: None (0)

Copies of the handouts distributed and the PowerPoint slides used in this presentation are on file in the Corporate Secretary's Office and, by reference, made a part of these minutes.

Council Member I.M. Rakow left the meeting during the presentation.

#### Review of the Financial Results for the Month of April 2024 and FY24 Audit Result

Sue Ann Perkinson, SRP Controller and Senior Director of Corporate Accounting Services, referenced the financial handout distributed to the Members relative to the combined highlights of operations of the District and Association for the month of April 2024 and FY24. Using a PowerPoint presentation, she reviewed the preliminary FY24 Combined Net Revenues (CNR) and the FY20 through FY24 CNR with fair value adjustments.

Ms. S.A. Perkinson compared the actual versus budgeted figures for categories such as general fund balance, year-to-date CNR, system sales, and customer accounts. She concluded by reviewing the financial summary and key financial indicators for the month of April 2024 and fiscal year-to-date.

Ms. S.A. Perkinson responded to questions from the Committee.

Copies of the handout distributed and the PowerPoint slides used in this presentation are on file in the Corporate Secretary's Office and, by reference, made a part of these minutes. The financial information in the handouts and PowerPoint slides is unaudited and non-GAAP.

# Report on Current Events by the General Manager and Chief Executive Officer or Designees

There was no report on current events by Jim M. Pratt, SRP General Manager and Chief Executive Officer.

#### Future Agenda Topics

Chairman J.M. White Jr. asked the Committee if there were any future agenda topics. None were requested.

There being no further business to come before the Finance and Budget Committee, the meeting adjourned at 11:59 a.m.

John M. Felty Corporate Secretary



#### **Statement of Cash Received and Disbursed**

#### June 2024

(\$000)

		(	\$UUU)	
	District	Association	Total Month	Year-to-Date
Funds Balance Beginning of Period	\$ 512,415	\$ 1,168	\$ 513,583	\$ 785,829
Cash Receipts:				
Electric Revenues	314,318		314,318	576,179
Water Revenues		1,356	1,356	2,481
Electric Customer Deposits	4,077		4,077	7,950
Reimbursement on Joint Ownership Projects	21,905		21,905	32,198
Construction Contributions and Advances	61,787		61,787	89,422
Proceeds from Bond Sales				
Proceeds from Other Borrowings				
Transfers from Segregated Funds	19,545		19,545	19,545
Sales Tax Collected	27,828		27,828	50,049
Other Cash Receipts	10,575		10,575	26,943
Total Cash Receipts	460,035	1,356	461,391	804,767
Fund Transfers - Net	(3,559)	3,559		
Cash Disbursements:				
Purchased Power and Fuel	89,782		89,782	196,889
Operations and Maintenance	83,586	2,247	85,833	207,778
Employee Payroll and Payroll Taxes	51,028	3,663	54,691	137,402
Purchased Inventory	24,869		24,869	52,473
Cash Segregated for -				
Bond Interest	19,870		19,870	39,740
Bond Principal	9,898		9,898	19,796
Other Debt - Principal Repayment				
Other Debt - Interest Expense	3,346		3,346	4,517
Capital Expenditures	50,219		50,219	215,696
Advances on Joint Ownership Projects				
Transfers to Segregated Funds	19,920		19,920	19,920
In Lieu and Ad Valorem Taxes				60,006
Sales Tax Remitted	31,207		31,207	48,833
Margin and Collateral Disbursed - Net	(1,109)		(1,109)	153
Miscellaneous Cash Disbursements	12,394		12,394	13,339
Total Cash Disbursements	395,010	5,910	400,920	1,016,542
Funds Balance End of Period	\$ 573,881	<u>\$ 173</u>	\$ 574,054	\$ 574,054



#### **Cash Position**

#### June 2024

	(\$000)				
	District	Association	Total		
Composition of Funds Balance					
Cash and Cash Equivalents	\$ 279,216	6 \$ 173	\$ 279,389		
Other Temporary Investments	167,965	5	167,965		
Other Non-Current Investments	126,700	0	126,700		
General Fund	573,88	1 173	574,054		
Segregated Funds					
Electric System Debt Reserve Fund	80,337	7	80,337		
Debt Service Fund	162,436	ô <b></b>	162,436		
Rate Stabilization Fund					
Nuclear Decommissioning Fund	666,319	9	666,319		
Post-Retirement Benefits Fund	1,265,104	4	1,265,104		
Construction Fund	15	5	15		
RHCP Fund	12,838	B	12,838		
HHCP Fund	8,776	6 <b></b>	8,776		
SPRHCP Fund	3,622	2	3,622		
Four Corners Mine Reclamation Trust	14,383	3	14,383		
Other Special Funds	2,182	<u></u>	2,182		
Total Segregated Funds	\$ 2,216,012	2 \$	\$ 2,216,012		



#### **Statement of Cash Received and Disbursed**

#### July 2024

(\$000)

			(\$000)	0)		
	District	Association	Total Month	Year-to-Date		
Funds Balance Beginning of Period	\$ 573,881	\$ 173	\$ 574,054	\$ 785,829		
Cash Receipts:						
Electric Revenues	426,315		426,315	1,002,494		
Water Revenues		1,024	1,024	3,505		
Electric Customer Deposits	4,794		4,794	12,744		
Reimbursement on Joint Ownership Projects	4,674		4,674	36,872		
Construction Contributions and Advances	18,307		18,307	107,729		
Proceeds from Bond Sales						
Proceeds from Other Borrowings						
Transfers from Segregated Funds	99,677		99,677	119,222		
Sales Tax Collected	41,091		41,091	91,140		
Other Cash Receipts	5,743		5,743	32,686		
Total Cash Receipts	600,601	1,024	601,625	1,406,392		
Fund Transfers - Net	(3,524)	3,524				
Cash Disbursements:						
Purchased Power and Fuel	117,648		117,648	314,537		
Operations and Maintenance	83,495	1,346	84,841	292,619		
Employee Payroll and Payroll Taxes	50,410	3,279	53,689	191,091		
Purchased Inventory	17,895		17,895	70,368		
Cash Segregated for -						
Bond Interest	19,253		19,253	58,993		
Bond Principal	9,898		9,898	29,694		
Other Debt - Principal Repayment						
Other Debt - Interest Expense	1,583		1,583	6,100		
Capital Expenditures	69,260		69,260	284,956		
Advances on Joint Ownership Projects						
Transfers to Segregated Funds	99,677		99,677	119,597		
In Lieu and Ad Valorem Taxes				60,006		
Sales Tax Remitted	19,998		19,998	68,831		
Margin and Collateral Disbursed - Net	14,846		14,846	14,999		
Miscellaneous Cash Disbursements	897		897	14,236		
Total Cash Disbursements	504,860	4,625	509,485	1,526,027		
Funds Balance End of Period	\$ 666,098	\$ 96	\$ 666,194	\$ 666,194		



#### **Cash Position**

#### July 2024

	(\$000)				
	District	Association	Total		
Composition of Funds Balance					
Cash and Cash Equivalents	\$ 409,178	\$ 96	\$ 409,274		
Other Temporary Investments	130,220		130,220		
Other Non-Current Investments	126,700		126,700		
General Fund	666,098	96	666,194		
Segregated Funds					
Electric System Debt Reserve Fund	80,612		80,612		
Debt Service Fund	91,910		91,910		
Rate Stabilization Fund					
Nuclear Decommissioning Fund	676,447		676,447		
Post-Retirement Benefits Fund	1,303,856		1,303,856		
Construction Fund	15		15		
RHCP Fund	12,635		12,635		
HHCP Fund	8,816		8,816		
SPRHCP Fund	3,640		3,640		
Four Corners Mine Reclamation Trust	15,504		15,504		
Other Special Funds	2,180		2,180		
Total Segregated Funds	\$ 2,195,615	\$	\$ 2,195,615		

#### SALT RIVER VALLEY WATER USERS' ASSOCIATION

#### STATEMENT OF CASH RECEIVED AND DISBURSED

#### For Fiscal Quarter Ended July 31, 2024

#### (In Thousands)

Funds Balance at April 30, 2024		
Cash Received:		
Water revenues Other cash receipts	\$ \$	3,505
Total cash received	\$	3,505
Operating Funds from SRPAI&PD - Net	<u>\$</u>	13,070
Total Funds Received	<u>\$</u>	16,575
Cash Disbursed:		
Operating and maintenance expense Net paychecks and deductions paid to others Corporate and payroll taxes Other	\$ \$ \$	5,315 11,566 - -
Total Cash Disbursed	<u>\$</u>	16,881
Funds Balance at July 31, 2024	\$	96

Jason Riggs

**Assistant Corporate Treasurer** 

# Fuel and Purchased Power Adjustment Mechanism (FPPAM) Increase Recommendation

B. G. Shoemaker | 08/22/2024

# Fuel & Purchased Power Adjustment Mechanism (FPPAM) Overview

Mechanism allows SRP to adapt to moving fuel and purchased power expenses and adjust the FPPAM price outside of a formal price process with the intention of typically recovering the appropriate costs in a timely manner

#### SRP Management Responsibilities

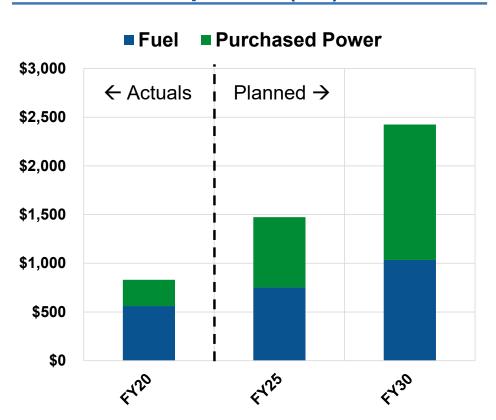
- FPPAM revenues, expenses and cumulative collection balances are reported to the Board on a monthly basis
- Management may recommend general adjustments to the FPPAM prices twice per year (May and November)
- If the cumulative collection balance of FPPAM exceeds a dead band of \$20M (positive or negative), management may recommend a FPPAM price change at any time during the year

#### SRP Board Responsibilities

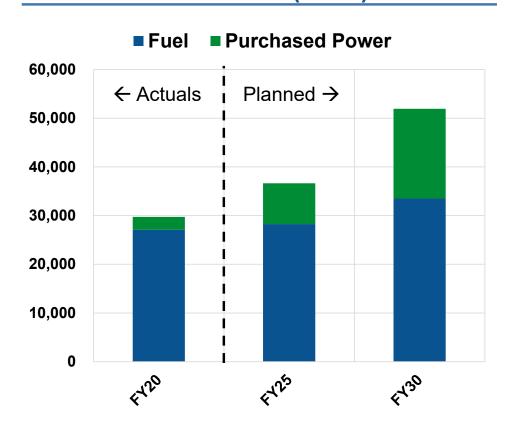
- FPPAM price adjustments must receive Board approval prior to implementation
- In evaluating/approving adjustments, the Board may consider fuel and purchased power projections over a period not to exceed 24 months

# **Retail Fuel & Purchased Power**

## **Expenses (\$M)**



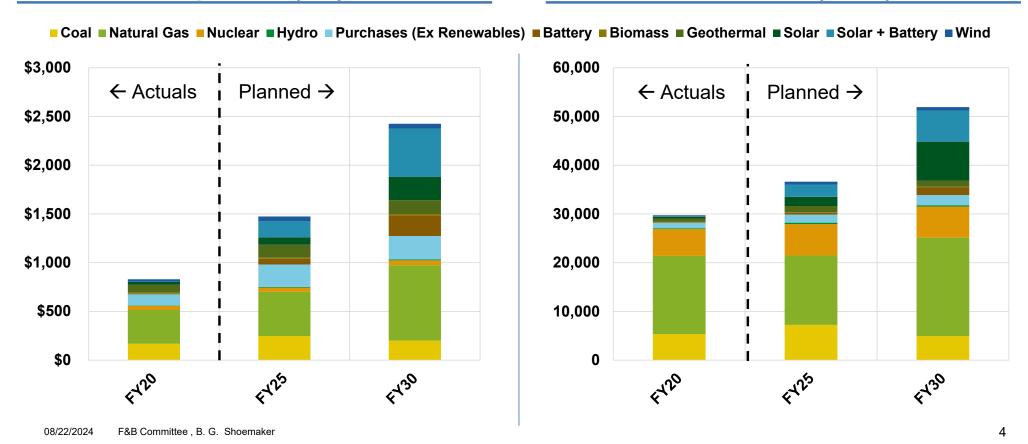
## **Production (GWh)**



## **Retail Fuel & Purchased Power**

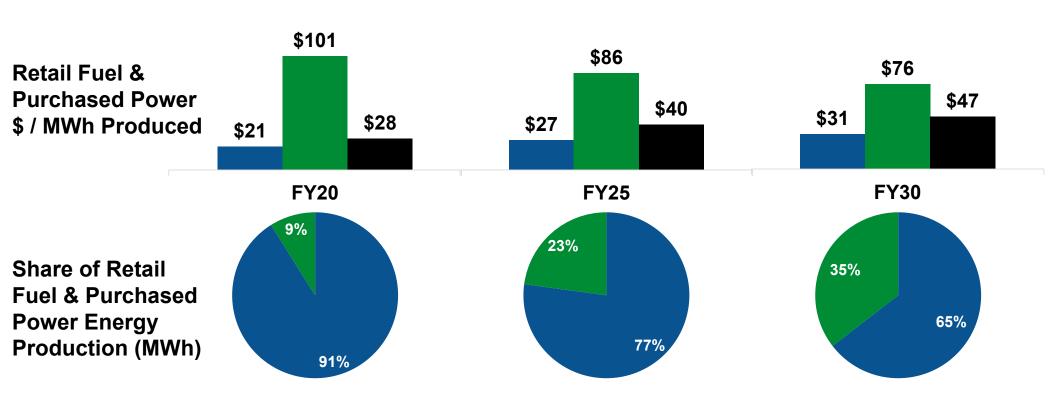
### **Expenses (\$M)**

#### **Production (GWh)**

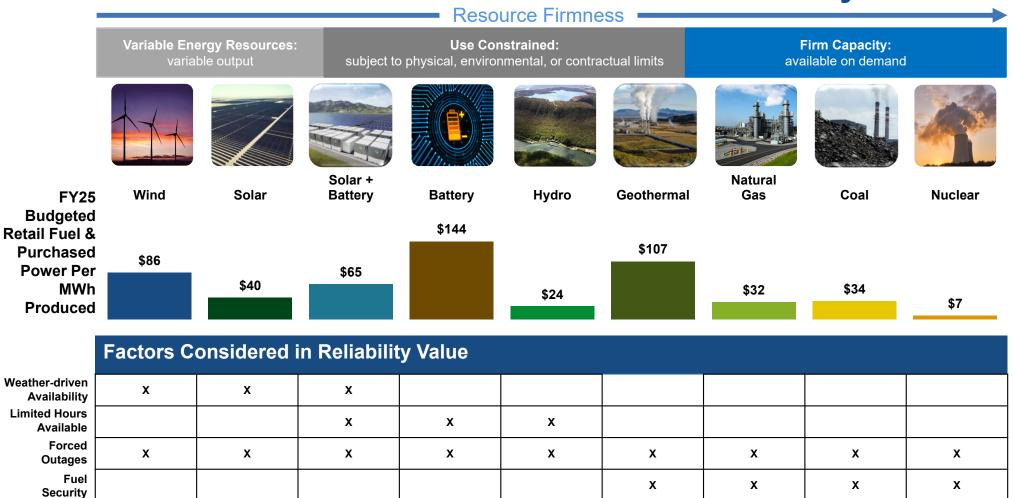


# Retail Fuel & Purchased Power Unit Costs and Energy Mix

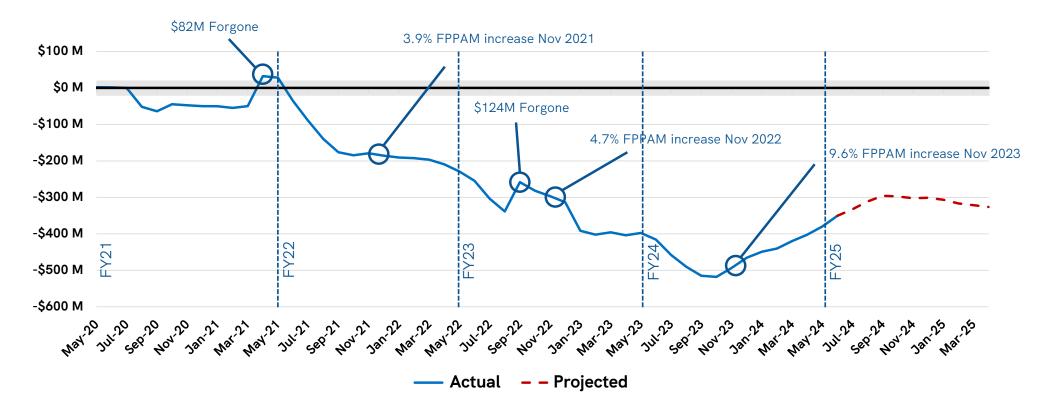




# **Contribution of Generation Resources to Reliability**



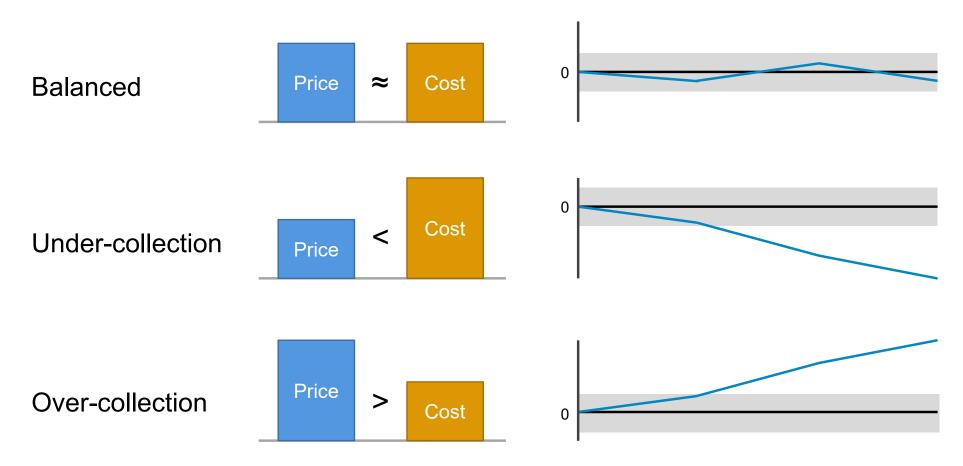
# **Recent FPPAM Balance History**



# **Considerations Contributing to Recommendation**

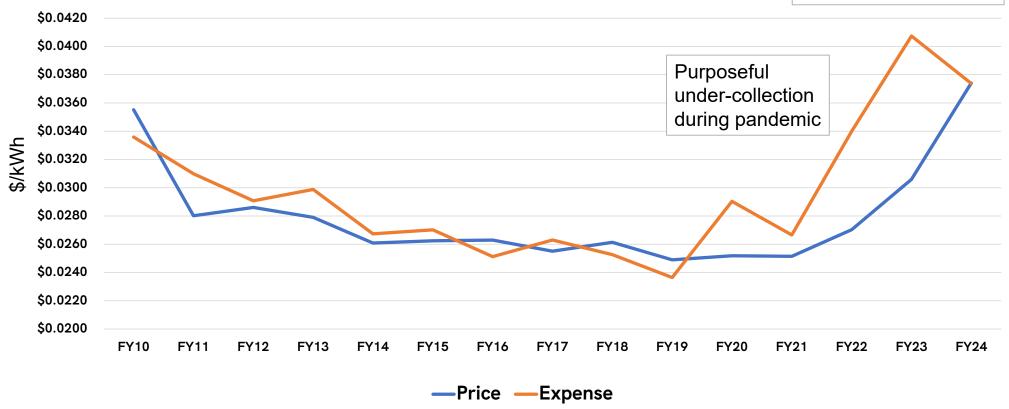
- Address substantial, 3-year under-collection balance
  - Expected to persist without pricing action
- Maintain financial plan and budget metrics:
  - Reduces debt and borrowing costs
- Be responsive to credit rating agency concerns
  - Updated SRP credit ratings expected in coming weeks in support of bond sale
- Keep SRP's prices among the lowest quartile in the region

# **FPPAM Collection Balance Mechanics**

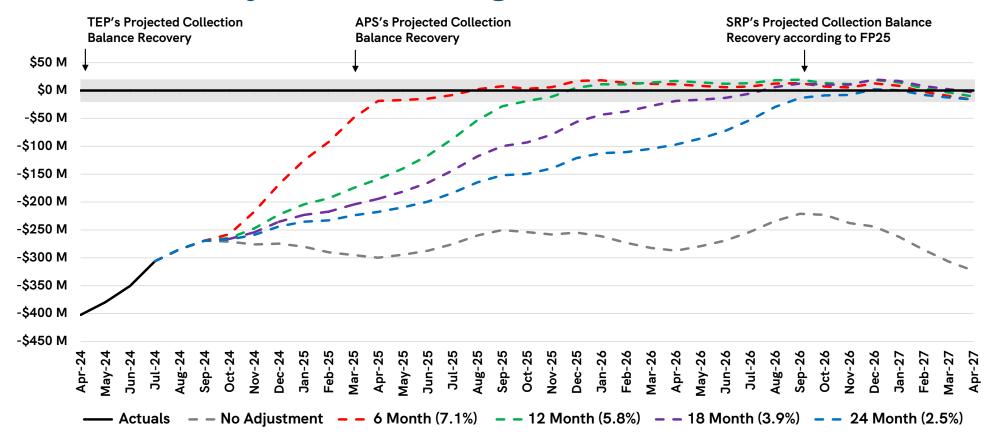


# FPPAM Price vs. Expense FY10 – FY24

Capacity purchases, renewables/batteries and natural gas



# **Collection Projections Through FY27**



# **Collection Balance Recovery Options**

Estimated Return To Dead Band (end of month)	Overall Average Annual Impact
6 Months (Apr 2025)	7.1%
12 Months (Oct 2025)	5.8%
18 Months (Apr 2026)	3.9%
24 Months (Oct 2026)	2.5%

# Recommended FPPAM Adjustment Impacts to Avg Annual Bill (Change from Current Prices) – 18 Month Recovery

	Summer/Summer Peak	Winter	Annual Bill Increase
Residential (E-10s/20s)	1.9%	5.6%	3.2%
General Service (E-30s)	2.3%	6.3%	3.8%
Large Industrial (E-60s)	2.7%	10.3%	5.6%
Pumping (E-40s)	2.1%	7.0%	4.0%
Lighting (E-50s)	1.2%	3.4%	2.3%
Total	2.2%	7.0%	3.9%

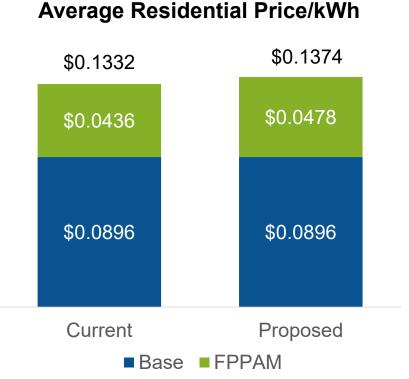
# Recommended FPPAM Component Prices \$/kWh (Change from Current Prices) – 18 Month Recovery

	Summer/Summer Peak		Winter	
	Current	Proposed	Current	Proposed
Residential (E-10s/20s)	\$0.0436	\$0.0461	\$0.0435	\$0.0505
General Service (E-30s)	\$0.0435	\$0.0460	\$0.0435	\$0.0505
Pumping (E-40s)	\$0.0435	\$0.0460	\$0.0434	\$0.0504
Lighting (E-50s)	\$0.0436	\$0.0461	\$0.0436	\$0.0506
Small Industrial (E-61)	\$0.0435	\$0.0460	\$0.0434	\$0.0504
Small Industrial (E-63)	\$0.0432	\$0.0457	\$0.0431	\$0.0501
Large Industrial (E-65/66/67)	\$0.0429	\$0.0454	\$0.0429	\$0.0499

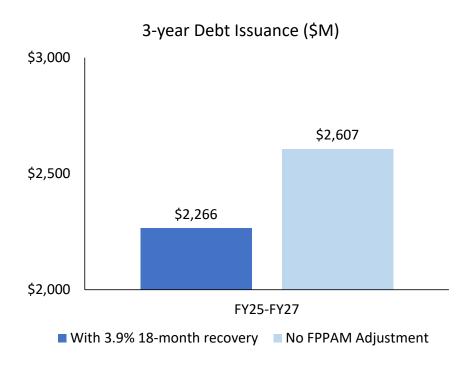
\$0.0070/kWh Winter increase (Nov-Apr) and \$0.0025/kWh Summer & Summer Peak increase (May-Oct)

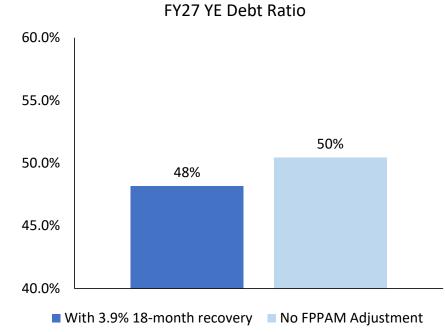
# Impact on Average Residential Customer Bill – 18 Month Recovery

- Average residential customer bill: \$155.72/month
- Proposed average bill increase: \$4.93/month
- Proposed average residential customer bill: \$160.65/month



# **Financial Impacts**





## Recommendation

In accordance with the terms discussed herein, request that the Committee recommend that the Board

- Approve increasing FPPAM prices by \$0.0070/kWh in Winter months (Nov-Apr) and \$0.0025/kWh in Summer and Summer Peak months (May-Oct) across all customer classes effective with the November 2024 billing cycle.
  - An average overall impact of 3.9%.

# **Next Steps**

9/9/2024: District Board FPPAM Adjustment Decision

11/1/2024: Effective November 2024 billing cycle (pending Board Decision)

# Prepaid Commodity Overview

**Tyler Perry** 

Finance and Budget Committee | August 22, 2024

### **Agenda**

- Prepaid Commodity Transaction Overview
- SRP's History with Prepays
- Prepaid Opportunities
- Prepaid Transaction Details
- Next Steps

### What is a Prepaid Commodity Transaction

- Financing structure that provides SRP access to savings through lower taxexempt interest rates
- SRP is not responsible to repay the debt (only required to pay for commodities received) and it does not impact the balance sheet and credit metrics
- Per IRS regulations, prepaid commodities must be consumed by retail customers
- Prepays complement, and do not affect or alter, SRP's Resource Plan

### **SRP Prepaid Transaction History**

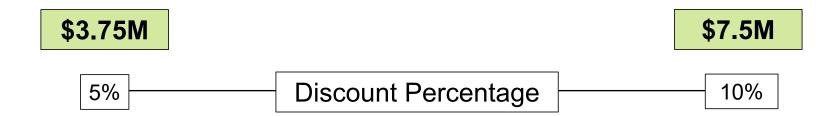
- Salt Verde Financial Corporation (SVFC)
  - Gas prepaid transaction (2007)
  - Issued \$1.2B in tax-exempt debt
  - Discount of \$1.15 per MMBtu
  - Savings to date: \$172M. Projected remaining savings: \$172M
- Recent Gas Prepaid Transactions
  - Three transactions executed 2020 2023
  - Discount of \$0.26 \$0.50 per MMBtu
  - Savings between 2020 and 2029: \$21.9M. Projected savings beyond 2029: \$60.3M
  - Flexibility to switch from gas to power at SRP's discretion

### **Prepaid Opportunities: Energy Based Prepays**

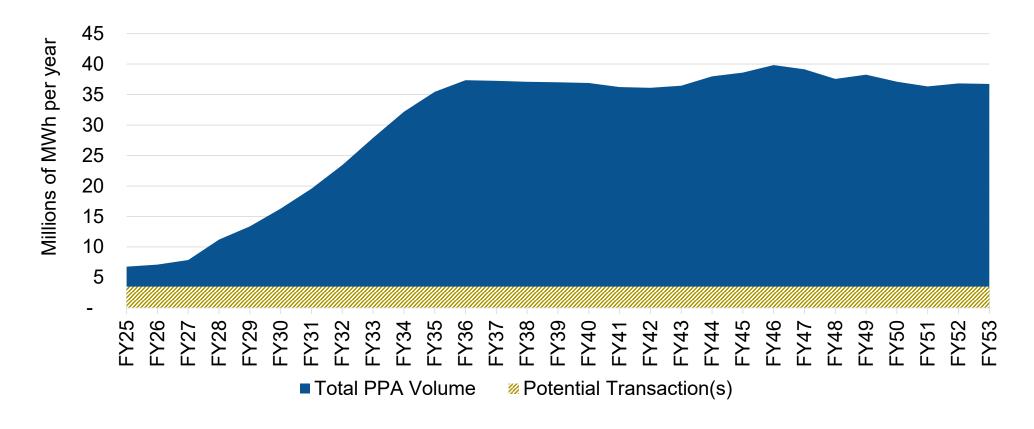
- Energy is sourced from SRP's existing or future portfolio of PPAs
- ~ 20 existing and active eligible PPAs
- Optimal transaction size
  - 30-year term broken into 5 10 year periods
  - ~\$50M \$75M total annual spend of PPA contracts
- Current estimated market discount: 8 10% of annual spend on PPAs placed in transaction
  - Difference between tax-exempt and taxable interest rate drives savings for SRP customers

### **Prepaid Opportunities: Annual Savings Example**

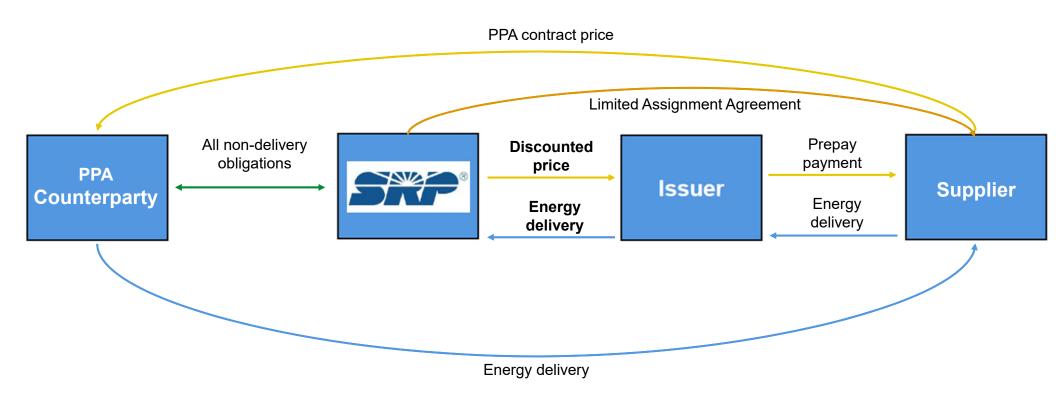
#### **\$75M Annual PPA Spend**



### **Prepaid Opportunities: Volume**



### **Prepaid Transaction Details: PPA Based**



### **Prepaid Transaction Next Steps**

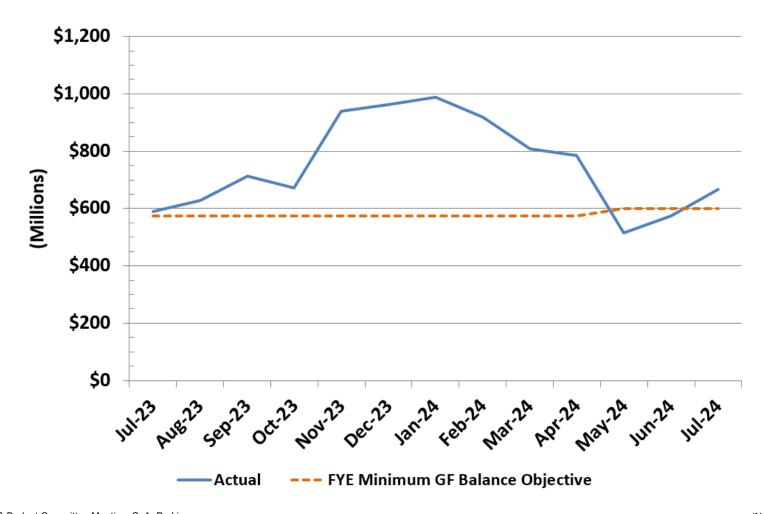
- September Finance & Budget Committee approval request
- Select a supplier/investment bank partner
- Begin Limited Assignment Agreement discussions with current PPA developers

# thank you!

# Monthly Financial Report July 2024

Finance & Budget Committee Meeting Sue Ann Perkinson | August 22, 2024

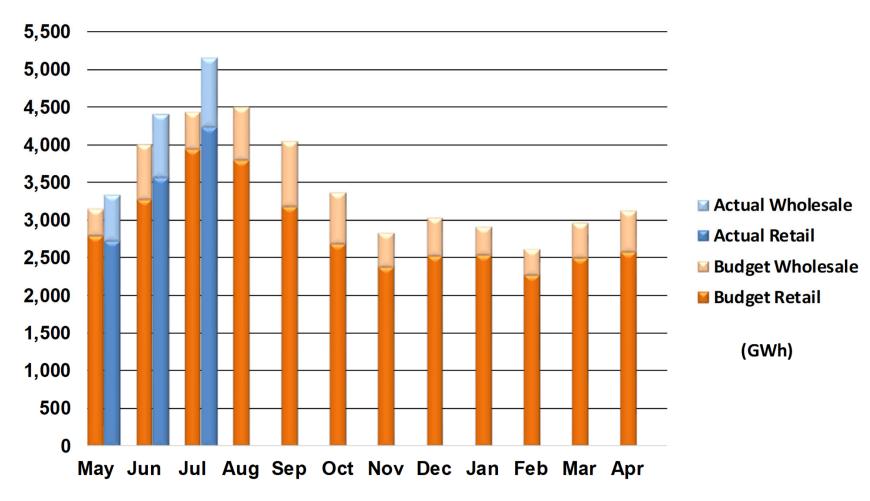
### **General Fund Balance**



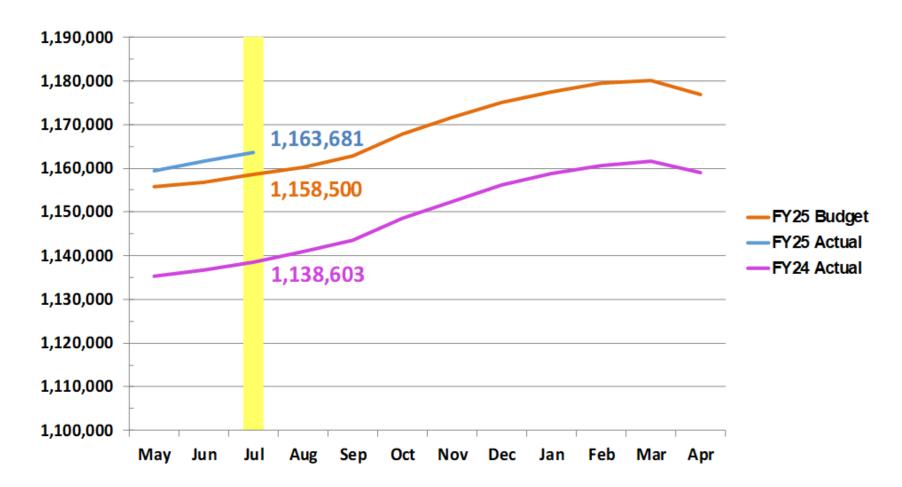
### **YTD Combined Net Revenue**



## **System Sales**



### **Customer Accounts**



# Financial Summary – YTD July 2024

(Thousands)		Actual	Budget	Variance	
Operating Revenues		1,463,287	\$ 1,352,691	\$	110,596
Operating Expenses					
Fuel		435,581	435,654		(73)
O&M		326,372	343,449		(17,077)
Depr & Tax		200,839	203,729		(2,890)
Total Operating Expenses		962,792	982,832		(20,040)
Net Financing Costs		42,218	45,223		(3,005)
Other, Net		17,264	20,288		(3,024)
Combined Net Revenues	\$	475,541	\$ 344,924	\$	130,617

# **Key Financial Indicators – YTD July 2024**

(Thousands)		Actual		Budget		Variance	
Funds Available	\$	589,772	\$	459,688	\$ 13	30,084	
Debt Service Coverage		7.90		6.43		1.47	
Debt Ratio*		46.8		47.4		(0.6)	
Capital Expenditures	\$	340,282	\$	406,395	\$ (6	66,113)	

<sup>\*</sup>Debt Ratio represents Projected Actual compared to Annual Budget

## Capital Expenditures – YTD July 2024

